

Levelling the playing field.

How economic
policy gets captured
and what to do
about it.

Appendices

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Appendix 1: meetings data

Spotlight on Corruption analysed departments' meetings data and separated the individuals and organisations into the following categories:

- **Unions:** the government's list of 128 major unions.¹
- **Government departments, agencies and public bodies:** the government's list of departments, agencies and public bodies, also including local authorities.²
- **Regulators:** the government's list of regulatory authorities.³
- **Think tanks:** list of think tanks from the media group openDemocracy.⁴
- **Academia:** keyword search for 'university', 'college', 'school', 'academy', 'education' – and other relevant institutions identified through web page analysis.
- **Civil society, consumer and public interest groups:** includes charities registered with the Charity Commission (except think tanks),⁵ and organisations, based on web page analysis, that operate in the interests of consumers or the public, including consumer councils, advocacy groups, and campaign are grassroot organisations that are not registered charities.
- **Business / commercial:** all lobby and trade groups, businesses and commercial enterprises.
- **Other:** includes foreign governments and those connected, intergovernmental organisations and those that cannot be classified.

Department for Business and Trade

Meetings held by DBT between February 2023 (when it was established) and June 2024:

- Ministers: 2,101 meetings (28.8/week) with 6,974 individuals and organisations (95.5/week)
- Senior officials: 379 meetings (5.2/week) with 418 individuals and organisations (5.7/week)
- Special advisers: 9 meetings with senior media figures (0.1/week)

| DBT: top ten meetings 2023 Q1 to 2024 Q2 | | | | |
|--|--------------------------------|---|---------------------------|--|
| No | Entity | Ministers (individual meetings / group meetings) | Entity | Senior officials (individual meetings / group meetings) |
| 1 | Federation of Small Businesses | 46 (6 / 40) | Nissan | 12 (9 / 0) |
| 2 | HSBC | 35 (4 / 31) | Airbus SE | 10 (10 / 0) |
| 3 | Rolls-Royce | 32 (7 / 25) | Scotch Whisky Association | 9 (9 / 0) |
| 4 | Lloyds | 32 (2 / 30) | Metalogue | 9 (9 / 0) |
| 5 | Post Office | 28 (18 / 10) | KPMG | 8 (8 / 0) |
| 6 | BAE Systems | 27 (1 / 26) | PricewaterhouseCoopers | 7 (7 / 0) |

¹ Certification Officer (14 October 2014), [Current trade unions](#)

² HM Government, [Departments, agencies and public bodies](#)

³ HM Government, [Regulated Professions Register](#); also drawn from HM Government, [Departments, agencies and public bodies](#)

⁴ OpenDemocracy, [Who Funds You?](#)

⁵ Charity Commission, [Search the charity register](#)

| | | | | |
|----|---------------------------|-------------|-----------------------------------|-----------|
| 7 | Ernst & Young | 27 (5 / 22) | Oliver Wyman | 7 (7 / 0) |
| 8 | British Retail Consortium | 27 (6 / 21) | Ernst & Young | 7 (7 / 0) |
| 9 | Barclays | 26 (4 / 22) | Confederation of British Industry | 7 (6 / 1) |
| 10 | NatWest | 25 (2 / 23) | Fujitsu | 6 (6 / 0) |

Source for all meetings tables: departments' transparency data

| DBT: meetings with ministers and senior officials 2023 Q1 to 2024 Q2 2,480 meetings involving 7,392 individuals and organisations | | | | |
|--|--|---------------------------------------|--|---------------------------------------|
| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
| Civil society, consumer and public interest groups | 136 (31 individual / 105 group) | 1.8% | Ministers: 136 (31 individual / 105 group) | 2% |
| | | | Senior officials: 0 | 0% |
| Think tanks | 39 (17 individual / 22 group) | 0.5% | Ministers: 32 (10 individual / 22 group) | 0.5% |
| | | | Senior officials: 7 (7 individual / 0 group) | 1.7% |
| Academics, universities | 103 (25 individual / 80 group) | 1.4% | Ministers: 93 (15 individual / 78 group) | 1.3% |
| | | | Senior officials: 10 (8 individual / 2 group) | 2.4% |
| Trade unions | 32 (9 individual / 23 group) | 0.4% | Ministers: 31 (8 individual / 23 group) | 0.4% |
| | | | Senior officials: 1 (1 individual / 0 group) | 0.2% |
| Government departments and public bodies (excluding regulators) | 197 (51 individual / 146 group) | 2.7% | Ministers: 184 (47 individual / 137 group) | 2.6% |
| | | | Senior officials: 13 (4 individual / 9 group) | 3.1% |
| Regulators | 29 (5 individual / 24 group) | 0.4% | Ministers: 28 (4 individual / 24 group) | 0.4% |
| | | | Senior officials: 1 (1 individual / 0 group) | 0.2% |
| Business / commercial | 6828 (1749 individual / 5081 group) | 92.4% | Ministers: 6449 (1416 individual / 5035 group) | 92.5% |
| | | | Senior officials: 379 (333 individual / 46 group) | 90.7% |

| | | | | |
|--------------|-------------------------------|------|--|------|
| Other | 28 (10 individual / 18 group) | 0.4% | Ministers: 21 (3 individual / 18 group) | 0.3% |
| | | | Senior officials: 7 (7 individual / 0 group) | 1.7% |

DBT: meetings with ministers and senior officials 2024 Q3
311 meetings involving 639 individuals and organisations

| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
|--|--|---------------------------------------|--|---------------------------------------|
| Civil society, consumer and public interest groups | 23 (14 individual / 9 group) | 3.6% | Ministers: 18 (9 individual / 9 group) | 3.8% |
| | | | Senior officials: 5 (individual only) | 3% |
| Think tanks | 6 (individual only) | 0.9% | Ministers: 0 | 0% |
| | | | Senior officials: 6 (individual only) | 3.6% |
| Academics, universities | 8 (6 individual / 2 group) | 1.3% | Ministers: 3 (1 individual / 2 group) | 0.6% |
| | | | Senior officials: 5 individual only) | 3% |
| Trade unions | 43 (18 individual / 25 group) | 6.7% | Ministers: 36 (14 individual / 22 group) | 7.6% |
| | | | Senior officials: 7 (4 individual / 3 group) | 4.2% |
| Government departments and public bodies (excluding regulators) | 34 (24 individual / 10 group) | 5.3% | Ministers: 31 (21 individual / 10 group) | 6.6% |
| | | | Senior officials: 3 (individual only) | 1.8% |
| Regulators | 2 (1 individual / 1 group) | 0.3% | Ministers: 2 (1 individual / 1 group) | 0.4% |
| | | | Senior officials: 0 | 0% |
| Business / commercial | 516 (209 individual / 307 group) | 80.8% | Ministers: 381 (93 individual / 288 group) | 80.5% |
| | | | Senior officials: 135 (117 individual / 18 group) | 81% |
| Other | 7 (individual only) | 1.1% | Ministers: 2 (individual) | 0.4% |
| | | | Senior officials: 5 (individual) | 3% |

Department for Energy Security and Net Zero

Meetings held by DESNZ between February 2023 (when it was established) and June 2024:

- **Ministers:** 970 meetings (12.4/week) with 2,090 individuals and organisations (26.8/week)
- **Senior officials:** 439 meetings (5.6/week) with 707 individuals and organisations (9/week)
- **Special advisers:** 0 meetings with senior media figures

| DESNZ: top ten meetings 2023 Q1 to 2024 Q2 | | | | |
|--|----------------|--|----------------------------|---|
| No | Entity | Ministers (individual meetings / group meetings) | Entity | Senior officials (individual meetings / group meetings) |
| 1 | EDF | 49 (6 / 25) | EDF | 29 (20 / 9) |
| 2 | National Grid | 39 (16 / 23) | BP | 24 (17 / 7) |
| 3 | SSE | 36 (10 / 26) | National Grid | 21 (11 / 10) |
| 4 | Scottish Power | 34 (17 / 17) | Salix Finance | 12 (12 / 0) |
| 5 | BP | 33 (10 / 23) | KPMG | 11 (7 / 4) |
| 6 | Energy UK | 26 (8 / 18) | UK Research and Innovation | 11 (1 / 10) |
| 7 | Octopus Energy | 23 (12 / 11) | SSE | 10 (5 / 5) |
| 8 | Equinor | 22 (9 / 13) | Energy UK | 9 (4 / 5) |
| 9 | Ørsted | 20 (8 / 12) | Rolls-Royce | 9 (6 / 3) |
| 10 | RWE | 20 (8 / 12) | Innovate UK | 9 (0 / 9) |

| DESNZ: meetings with ministers and senior officials 2023 Q1 to 2024 Q2 1,409 meetings involving 2,797 individuals and organisations | | | | |
|--|---|--------------------------------|---|--------------------------------|
| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
| Civil society, consumer and public interest groups | 92 (37 individual / 55 group) | 3.3% | Ministers: 73 (27 individual / 46 group) | 3.5% |
| | | | Senior officials: 19 (10 individual / 9 group) | 2.7% |
| Think tanks | 19 (11 individual / 8 group) | 0.7% | Ministers: 13 (8 individual / 5 group) | 0.6% |
| | | | Senior officials: 6 (3 individual / 3 group) | 0.8% |
| Academics, universities | 50 (26 individual / 24 group) | 1.8% | Ministers: 29 (11 individual / 18 group) | 1.4% |
| | | | Senior officials: 21 (15 individual / 6 group) | 3% |

| | | | | |
|--|------------------------------------|-------|--|-------|
| | | | individual / 6 group) | |
| Trade unions | 4 (1 individual / 3 group) | 0.1% | Ministers: 4 (1 individual / 3 group) | 0.2% |
| | | | Senior officials: 0 | 0% |
| Government departments and public bodies (excluding regulators) | 168 (74 individual / 94 group) | 6% | Ministers: 97 (36 individual / 61 group) | 4.6% |
| | | | Senior officials: 71 (38 individual / 33 group) | 10% |
| Regulators | 40 (18 individual / 22 group) | 1.4% | Ministers: 25 (12 individual / 13 group) | 1.2% |
| | | | Senior officials: 15 (6 individual / 9 group) | 2.1% |
| Business / commercial | 2410 (988 individual / 1422 group) | 86.2% | Ministers: 1835 (688 individual / 1147 group) | 87.8% |
| | | | Senior officials: 575 (300 individual / 275 group) | 81.3% |
| Other | 14 (7 individual / 7 group) | 0.5% | Ministers: 14 (7 individual / 7 group) | 0.7% |
| | | | Senior officials: 0 | 0% |

DESNZ: meetings with ministers and senior officials 2024 Q3
509 meetings involving 819 individuals and organisations

| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
|---|--|---------------------------------------|--|---------------------------------------|
| Civil society, consumer and public interest groups | 54 (21 individual / 33 group) | 6.6% | Ministers: 48 (17 individual / 31 group) | 9.6% |
| | | | Senior officials: 6 (4 individual / 2 group) | 1.9% |
| Think tanks | 15 (9 individual / 6 group) | 1.8% | Ministers: 8 (2 individual / 6 group) | 1.6% |
| | | | Senior officials: 7 (individual only) | 2.2% |
| Academics, universities | 35 (25 individual / 10 group) | 4.3% | Ministers: 4 (1 individual / 3 group) | 0.8% |
| | | | Senior officials: 31 (24 individual / 7 group) | 9.7% |
| Trade unions | 49 (16 individual / 33 group) | 6% | Ministers: 42 (14 individual / 28 group) | 8.4% |
| | | | Senior officials: 7 (2 individual | 2.2% |

| | | | | |
|--|----------------------------------|-------|---|-------|
| | | | / 5 group) | |
| Government departments and public bodies (excluding regulators) | 61 (40 individual / 21 group) | 12.2% | Ministers: 30 (21 individual / 9 group) | 4.2% |
| | | | Senior officials: 31 (19 individual / 12 group) | 9.7% |
| Regulators | 6 (2 individual / 4 group) | 0.7% | Ministers: 0 | 0% |
| | | | Senior officials: 6 (2 individual / 4 group) | 1.9% |
| Business / commercial | 575 (329 individual / 246 group) | 70.2% | Ministers: 345 (133 individual / 212 group) | 69.2% |
| | | | Senior officials: 230 (196 individual / 34 group) | 71.6% |
| Other | 24 (9 individual / 15 group) | 2.9% | Ministers: 21 (6 individual / 15 group) | 4.2% |
| | | | Senior officials: 3 (individual only) | 0.9% |

Department for Science, Innovation and Technology

Meetings held by DSIT between April 2023 (when reporting started) and June 2024:

- **Ministers:** 723 meetings (11.1/week) with 2,489 individuals and organisations (38.3/week)
- **Senior officials:** 213 meetings (3.3/week) with 227 individuals and organisations (3.5/week)
- **Special advisers:** 18 meetings with senior media figures (0.3/week)

| DSIT: top ten meetings 2023 Q2 to 2024 Q2 | | | | |
|---|---------------------------|--|--|---|
| No | Entity | Ministers (individual meetings / group meetings) | Entity | Senior officials (individual meetings / group meetings) |
| 1 | Tech UK | 27 (8 / 19) | Royal National Institute for Deaf People | 8 (8 / 0) |
| 2 | Google | 23 (10 / 13) | University of Cambridge | 8 (8 / 0) |
| 3 | AstraZeneca | 18 (3 / 16) | Royal Academy of Engineering | 8 (7 / 1) |
| 4 | DeepMind Technologies | 14 (7 / 7) | Academy of Medical Sciences | 7 (3 / 4) |
| 5 | University College London | 14 (1 / 13) | University of Edinburgh | 6 (6 / 0) |
| 6 | Amazon | 13 (1 / 9) | Google | 6 (5 / 1) |
| 7 | GlaxoSmithKline | 12 (1 / 11) | University of Oxford | 5 (5 / 0) |
| 8 | BT | 12 (0 / 12) | GlaxoSmithKline | 5 (1 / 4) |

| | | | | |
|----|-------------|-------------|-----------------------------|-----------|
| 9 | Apple | 11 (8 / 3) | Academy of Medical Sciences | 5 (1 / 4) |
| 10 | BAE Systems | 10 (0 / 10) | UK Research and Innovation | 5 (5 / 0) |

DSIT: meetings with ministers and senior officials 2023 Q2 to 2024 Q2
936 meetings involving 2,716 individuals and organisations

| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
|--|---|--------------------------------|---|--------------------------------|
| Civil society, consumer and public interest groups | 105 (49 individual / 56 group) | 3.8% | Ministers: 74 (23 individual / 51 group) | 3% |
| | | | Senior officials: 31 (26 individual / 5 group) | 13.7% |
| Think tanks | 27 (6 individual / 21 group) | 1% | Ministers: 21 (1 individual / 20 group) | 0.8% |
| | | | Senior officials: 6 (5 individual / 1 group) | 2.6% |
| Academics, universities | 204 (60 individual / 144 group) | 7.5% | Ministers: 169 (29 individual / 140 group) | 6.8% |
| | | | Senior officials: 35 (31 individual / 4 group) | 15.4% |
| Trade unions | 7 (1 individual / 6 group) | 0.3% | Ministers: 7 (1 individual / 6 group) | 0.3% |
| | | | Senior officials: 0 | 0% |
| Government departments and public bodies (excluding regulators) | 120 (23 individual / 97 group) | 4.4% | Ministers: 116 (20 individual / 96 group) | 4.7% |
| | | | Senior officials: 4 (3 individual / 1 group) | 1.8% |
| Regulators | 14 (7 individual / 7 group) | 0.5% | Ministers: 14 (7 individual / 7 group) | 0.6% |
| | | | Senior officials: 0 | 0% |
| Business / commercial | 2216 (563 individual / 1653 group) | 81.6% | Ministers: 2071 (431 individual / 1640 group) | 83.2% |
| | | | Senior officials: 145 meetings (132 individual / 13 group) | 63.9% |
| Other | 23 (15 individual / 6 group) | 0.8% | Ministers: 17 (9 individual / 8 group) | 0.7% |
| | | | Senior officials: 6 (6 individual / 0 group) | 2.6% |

DSIT: meetings with ministers and senior officials 2024 Q3
295 meetings involving 568 individuals and organisations

| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
|--|---|--------------------------------|---|--------------------------------|
| Civil society, consumer and public interest groups | 31 (19 individual / 12 group) | 5.5% | Ministers: 22 (10 individual / 12 group) | 5.6% |
| | | | Senior officials: 9 (individual only) | 5.2% |
| Think tanks | 16 (4 individual / 12 group) | 2.8% | Ministers: 11 (group only) | 2.8% |
| | | | Senior officials: 5 (4 individual / 1 group) | 2.9% |
| Academics, universities | 78 (46 individual / 32 group) | 13.7% | Ministers: 36 (15 individual / 21 group) | 9.1% |
| | | | Senior officials: 42 (31 individual / 11 group) | 24.4% |
| Trade unions | 4 (group only) | 0.7% | Ministers: 4 (group only) | 1% |
| | | | Senior officials: 0 | 0% |
| Government departments and public bodies (excluding regulators) | 32 (24 individual / 8 group) | 5.6% | Ministers: 19 (11 individual / 8 group) | 4.8% |
| | | | Senior officials: 13 (individual only) | 7.6% |
| Regulators | 11 (5 individual / 6 group) | 1.2% | Ministers: 7 (2 individual / 5 group) | 1.8% |
| | | | Senior officials: 0 | 0% |
| Business / commercial | 394 (164 individual / 230 group) | 69.4% | Ministers: 291 (76 individual / 215 group) | 73.4% |
| | | | Senior officials: 103 (88 individual / 15 group) | 59.6% |
| Other | 2 (1 individual / 1 group) | 0.4% | Ministers: 2 (1 individual / 1 group) | 0.5% |
| | | | Senior officials: 0 | 0% |

Department for Business, Energy and Industrial Strategy

Meetings held by BEIS between January 2019 and February 2023, when it was closed:

- **Ministers:** 6,944 meetings (31.4/week) with 27,674 individuals and organisations (127.5/week)
- **Senior officials:** 674 meetings (3/week) with 950 individuals and organisations (4.3/week)
- **Special advisers:** 9 meetings with senior media figures (0.04/week)

BEIS: top ten meetings 2019 Q1 to 2023 Q1

| No | Entity | <u>Ministers</u> (individual meetings / group meetings) | Entity | <u>Senior officials</u> (individual meetings / group meetings) |
|----|-----------------------------------|---|---------------------------------|--|
| 1 | Confederation of British Industry | 301 (34 / 267) | University of Oxford | 32 (17 / 15) |
| 2 | Federation of Small Businesses | 256 (15 / 241) | Wellcome Trust | 31 (17 / 14) |
| 3 | Institute of Directors | 194 (10 / 184) | Royal Society | 26 (22 / 4) |
| 4 | British Chambers of Commerce | 192 (9 / 183) | University College London | 21 (10 / 11) |
| 5 | Make UK | 163 (18 / 145) | EDF | 21 (18 / 3) |
| 6 | Energy UK | 159 (22 / 137) | Royal Academy of Engineering | 20 (18 / 2) |
| 7 | BP | 137 (38 / 99) | Imperial College London | 20 (16 / 4) |
| 8 | British Retail Consortium | 135 (14 / 121) | Academy of Medical Sciences | 15 (13 / 2) |
| 9 | Unite the Union | 135 (11 / 124) | National Grid | 14 (12 / 2) |
| 10 | National Grid | 132 (55 / 77) | Bill & Melinda Gates Foundation | 13 (4 / 9) |

**BEIS: meetings with ministers and senior officials 2019 Q1 to 2023 Q1
7,618 meetings involving 28,627 individuals and organisations**

| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
|---|---|--------------------------------|---|--------------------------------|
| Civil society, consumer and public interest groups | 1094 (261 individual / 833 group) | 3.8% | Ministers: 981 (175 individual / 806 group) | 3.5% |
| | | | Senior officials: 113 (86 individual / 27 group) | 11.9% |
| Think tanks | 108 (43 individual / 65 group) | 0.4% | Ministers: 105 (41 individual / 64 group) | 0.4% |
| | | | Senior officials: 3 (2 individual / 1 group) | 0.3% |
| Academics, universities | 1087 (229 individual / 858 group) | 3.8% | Ministers: 933 (142 individual / 791 group) | 3.4% |
| | | | Senior officials: 154 (87 individual / 67 group) | 16.2% |
| Trade unions | 575 (54 individual / 521) | 2% | Ministers: 571 (53 individual / | 2% |

| | | | | |
|--|---------------------------------------|------|--|-------|
| | group) | | 518 group) | |
| | | | Senior officials: 4 (1 individual / 3 group) | 0.4% |
| Government departments and public bodies (excluding regulators) | 2427 (656 individual / 1771 group) | 8.5% | Ministers: 2390 (626 individual / 1764 group) | 8.6% |
| | | | Senior officials: 37 (31 individual / 6 group) | 3.9% |
| Regulators | 214 (39 individual / 175 group) | 0.7% | Ministers: 205 (32 individual / 173 group) | 0.7% |
| | | | Senior officials: 9 (7 individual / 2 group) | 0.9% |
| Business / commercial | 22909 (3912 individual / 18997 group) | 80% | Ministers: 22291 (3519 individual / 18772 group) | 80.5% |
| | | | Senior officials: 618 (393 individual / 225 group) | 65% |
| Other | 213 (73 individual / 140 group) | 0.7% | Ministers: 201 (66 individual / 135 group) | 0.7% |
| | | | Senior officials: 12 (7 individual / 5 group) | 1.3% |

HM Treasury

Meetings held by the Treasury between January 2019 and June 2024:

- **Ministers:** 3,326 meetings (11.6/week) with 10,131 individuals and organisations (35.6/week)
- **Senior officials:** 524 meetings (1.8/week) with 584 individuals and organisations (2/week)
- **Special advisers:** 30 meetings with senior media figures (0.1/week)

| Treasury: top ten meetings 2019 Q1 to 2024 Q2 | | | | |
|---|-----------------------------|--|--------------------------|---|
| No | Entity | Ministers (individual meetings / group meetings) | Entity | Senior officials (individual meetings / group meetings) |
| 1 | HSBC | 139 (26 / 113) | HSBC | 24 (20 / 4) |
| 2 | Barclays | 132 (28 / 104) | Pool Reinsurance | 18 (18 / 0) |
| 3 | Lloyds | 122 (23 / 99) | Barclays | 17 (13 / 4) |
| 4 | UK Finance | 100 (22 / 78) | Santander | 15 (9 / 6) |
| 5 | Aviva | 96 (21 / 75) | London Stock Exchange | 14 (11 / 3) |
| 6 | Financial Conduct Authority | 90 (28 / 62) | Lloyds | 11 (7 / 4) |
| 7 | BlackRock | 79 (14 / 65) | Confederation of British | 11 (10 / 1) |

| | | | | |
|----|-----------------------|--------------|--------------------------|-------------|
| | | | Industry | |
| 8 | Santander | 77 (10 / 67) | EasyJet | 10 (10 / 0) |
| 9 | NatWest | 75 (17 / 58) | Legal and General | 10 (10 / 0) |
| 10 | London Stock Exchange | 71 (15 / 56) | Institute for Government | 9 (5 / 4) |

Treasury: meetings with ministers and senior officials 2019 Q1 to 2024 Q2
3,850 meetings involving 10,715 individuals and organisations

| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
|--|---|--------------------------------|---|--------------------------------|
| Civil society, consumer and public interest groups | 244 (72 individual / 172 group) | 2.3% | Ministers: 233 (67 individual / 166 group) | 2.3% |
| | | | Senior officials: 11 (5 individual / 6 group) | 1.9% |
| Think tanks | 71 (43 individual / 28 group) | 0.7% | Ministers: 53 (30 individual / 23 group) | 0.5% |
| | | | Senior officials: 18 (13 individual / 5 group) | 3% |
| Academics, universities | 257 (51 individual / 206 group) | 2.4% | Ministers: 231 (32 individual / 199 group) | 2.3% |
| | | | Senior officials: 26 (19 individual / 7 group) | 4.4% |
| Trade unions | 48 (16 individual / 32 group) | 0.4% | Ministers: 47 (15 individual / 32 group) | 0.5% |
| | | | Senior officials: 1 (1 individual / 0 group) | 0.2% |
| Government departments and public bodies (excluding regulators) | 534 (163 individual / 371 group) | 5% | Ministers: 513 (154 individual / 359 group) | 5% |
| | | | Senior officials: 21 (9 individual / 12 group) | 3.6% |
| Regulators | 160 (49 individual / 111 group) | 1.5% | Ministers: 152 (44 individual / 108 group) | 1.5% |
| | | | Senior officials: 8 (5 individual / 3 group) | 1.4% |
| Business / commercial | 9273 (2494 individual / 6779 group) | 86.5% | Ministers: 8784 (2053 individual / 6371 group) | 86.7% |
| | | | Senior officials: 489 (441 individual / 48 group) | 83.7% |
| Other | 128 (34 individual / 94) | 1.2% | Ministers: 118 (30 individual / 88) | 1.2% |

| | | | | |
|--|--------|--|---|------|
| | group) | | group) | |
| | | | Senior officials: 10 (4 individual / 6 group) | 1.7% |

Treasury: meetings with ministers and senior officials 2024 Q3
196 meetings involving 476 individuals and organisations

| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
|--|---|--------------------------------|---|--------------------------------|
| Civil society, consumer and public interest groups | 7 (3 individual / 4 group) | 1.5% | Ministers: 7 (4 individual / 4 group) | 1.5% |
| | | | Senior officials: 0 (individual) | 0% |
| Think tanks | 7 (4 individual / 3 group) | 1.5% | Ministers: 4 (1 individual / 3 group) | 0.8% |
| | | | Senior officials: 3 (individual only) | 13% |
| Academics, universities | 7 (1 individual / 6 group) | 1.5% | Ministers: 7 (1 individual / 6 group) | 1.5% |
| | | | Senior officials: 0 | 0% |
| Trade unions | 4 (individual only) | 0.8% | Ministers: 3 (individual only) | 0.7% |
| | | | Senior officials: 1 (individual only) | 4.3% |
| Government departments and public bodies (excluding regulators) | 27 (14 individual / 13 group) | 5.7% | Ministers: 25 (12 individual / 13 group) | 5.5% |
| | | | Senior officials: 2 (individual only) | 8.7% |
| Regulators | 0 | 0% | Ministers: 0 | 0% |
| | | | Senior officials: 0 | 0% |
| Business / commercial | 413 (134 individual / 279 group) | 86.8% | Ministers: 402 (130 individual / 272 group) | 88.7% |
| | | | Senior officials: 11 (4 individual / 7 group) | 47.8% |
| Other | 10 (9 individual / 1 group) | 2.1% | Ministers: 5 (4 individual / 1 group) | 1.1% |
| | | | Senior officials: 5 (individual only) | 21.7% |

Cabinet Office (including Number 10)

Meetings held by the Cabinet Office between January 2019 and June 2024:

- **Ministers:** 2,444 meetings (8.5/week) with 7,363 individuals and organisations (25.7/week)
- **Senior officials:** 527 meetings (1.8/week) with 629 individuals and organisations (2.2/week)
- **Special advisers:** 380 meetings with senior media figures (1.3/week)

Cabinet Office: top ten meetings 2019 Q1 to 2024 Q2

| No | Entity | Ministers (individual meetings / group meetings) | Entity | Senior officials (individual meetings / group meetings) |
|----|---|--|--------------------------|---|
| 1 | Confederation of British Industry | 76 (14 / 62) | Institute for Government | 13 (12 / 1) |
| 2 | British Chamber of Commerce | 58 (6 / 52) | Amazon | 11 (9 / 2) |
| 3 | Federation of Small Businesses | 56 (3 / 53) | KPMG | 9 (9 / 0) |
| 4 | Institute of Directors | 52 (10 / 42) | HSBC | 8 (6 / 2) |
| 5 | Logistics UK | 40 (3 / 37) | McKinsey & Company | 8 (7 / 1) |
| 6 | Make UK | 34 (0 / 34) | Baringa Partners | 7 (7 / 0) |
| 7 | Road Haulage Association | 28 (1 / 27) | EDF | 7 (6 / 1) |
| 8 | Department for Business, Energy & Industrial Strategy | 25 (0 / 25) | BBC | 6 (5 / 1) |
| 9 | Northern Ireland Office | 21 (0, 21) | Forward Institute | 6 (6 / 0) |
| 10 | BT | 21 (2 / 19) | Bank of England | 6 (6 / 0) |

Cabinet Office: meetings with ministers and senior officials 2019 Q1 to 2024 Q2 2,971 meetings involving 7,992 individuals and organisations

| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
|---|---|--------------------------------|---|--------------------------------|
| Civil society, consumer and public interest groups | 507 (192 individual / 315 group) | 6.3% | Ministers: 497 (184 individual / 313 group) | 6.7% |
| | | | Senior officials: 10 (8 individual / 2 group) | 1.6% |
| Think tanks | 90 (31 individual / 59 group) | 1.1% | Ministers: 73 (15 individual / 58 group) | 1% |
| | | | Senior officials: 17 (16 individual / 1 group) | 2.7% |
| Academics, universities | 301 (72 individual / 229 group) | 3.8% | Ministers: 279 (55 individual / 224 group) | 3.8% |
| | | | Senior officials: 22 (17 individual / 5 group) | 3.5% |

| | | | | |
|--|-------------------------------------|-------|--|-------|
| Trade unions | 68 (17 individual / 51 group) | 0.8% | Ministers: 58 (14 individual / 44 group) | 0.8% |
| | | | Senior officials: 10 (3 individual / 7 group) | 1.6% |
| Government departments and public bodies (excluding regulators) | 649 (160 individual / 480 group) | 8.1% | Ministers: 589 (116 individual / 473 group) | 8% |
| | | | Senior officials: 60 (44 individual / 16 group) | 9.5% |
| Regulators | 42 (16 individual / 26 group) | 0.5% | Ministers: 39 (14 individual / 25 group) | 0.5% |
| | | | Senior officials: 3 (2 individual / 1 group) | 0.5% |
| Business / commercial | 6115 (1541 individual / 4574 group) | 76.5% | Ministers: 5628 (1170 individual / 4458 group) | 76.4% |
| | | | Senior officials: 487 (371 individual / 116 group) | 77.4% |
| Other | 214 (84 individual / 130 group) | 2.7% | Ministers: 194 (67 individual / 127 group) | 2.6% |
| | | | Senior officials: 20 (17 individual / 3 group) | 3.2% |

Cabinet Office: meetings with ministers and senior officials 2024 Q3
160 meetings involving 287 individuals and organisations

| Category | No of organisations meeting department (individual meetings / group meetings) | % of stakeholders engaged with | No of organisations meeting ministers and senior officials (individual meetings / group meetings) | % of stakeholders engaged with |
|---|--|---------------------------------------|--|---------------------------------------|
| Civil society, consumer and public interest groups | 23 (10 individual / 13 group) | 8% | Ministers: 17 (4 individual / 13 group) | 8.9% |
| | | | Senior officials: 6 (individual only) | 6.3% |
| Think tanks | 16 (8 individual / 8 group) | 5.6% | Ministers: 15 (7 individual / 8 group) | 7.8% |
| | | | Senior officials: 1 (individual) | 1.1% |
| Academics, universities | 14 (individual only) | 4.9% | Ministers: 10 (4 individual / 6 group) | 5.2% |
| | | | Senior officials: 4 (individual only) | 4.2% |
| Trade unions | 25 (5 individual / 20 group) | 8.7% | Ministers: 15 (1 individual / 14 group) | 7.8% |
| | | | Senior officials: 10 (4 individual / 6 group) | 10.5% |
| Government departments and public | 55 (33 individual / 22 group) | 19.2% | Ministers: 33 (12 individual / 21 group) | 17.2% |

| | | | | |
|--------------------------------------|--------------------------------|-------|---|-------|
| bodies (excluding regulators) | | | Senior officials: 22 (21 individual / 1 group) | 11.5% |
| Regulators | 0 | 0% | Ministers: 0 | 0% |
| | | | Senior officials: 0 | 0% |
| Business / commercial | 143 (69 individual / 74 group) | 49.8% | Ministers: 100 (27 individual / 73 group) | 52.1% |
| | | | Senior officials: 43 (42 individual / 1 group) | 45.2% |
| Other | 11 (7 individual / 4 group) | 3.8% | Ministers: 2 (individual only) | 1% |
| | | | Senior officials: 9 (5 individual / 4 group) | 9.5% |

Appendix 2: hospitality data

Department for Business and Trade

| DBT: top five providers of hospitality 2023 Q1 to 2024 Q2 Number of times hospitality provided and % of total received | | | | | | |
|---|---------------------------------------|----------------------|-------------------------------|-----------------------------|---|-----------------------------|
| No | Entity | For <u>ministers</u> | Entity | For <u>senior officials</u> | Entity | For <u>special advisers</u> |
| 1 | Spanish Chamber of Commerce in the UK | 5 4.4% | KPMG | 9 3.3% | Premier League | 6 30% |
| 2 | City of London Corporations | 4 3.5% | Asian Exports Control Seminar | 6 2.2% | 19 other entities, including British Film Institute, Google, Three Mobile and YouTube | 19 x 1 5% |
| 3 | Small Business Britain | 3 2.6% | PricewaterhouseCoopers | 6 2.2% | | |
| 4 | The Spectator | 2 1.8% | Lancaster University | 4 1.5% | | |
| 5 | National Bank of Kuwait | 2 1.8% | Oliver Wyman | 4 1.5% | | |

Source for all hospitality tables: departments' transparency data

Department for Energy Security and Net Zero

| DESNZ: top five providers of hospitality 2023 Q1 to 2024 Q2 Number of times hospitality provided and % of total received | | | | | | |
|---|------------------------------|----------------------|--|-----------------------------|-------------------|-----------------------------|
| No | Entity | For <u>ministers</u> | Entity | For <u>senior officials</u> | Entity | For <u>special advisers</u> |
| 1 | Scottish and Southern Energy | 3 5.4% | Foundation for Science and Technology | 4 4.8% | Airbus SE | 5 19.2% |
| 2 | EDF | 3 5.4% | National Nuclear Laboratory Limited | 3 3.6% | Rolls-Royce | 3 11.5% |
| 3 | 50 other entities | 50 x 1 1.8% | National Gas | 2 2.4% | BAE Systems | 3 11.5% |
| 4 | | | United Kingdom Atomic Energy Authority | 2 2.4% | 15 other entities | 15 x 1 3.9% |
| 5 | | | Energy Institute | 2 2.4% | | |

Department for Science, Innovation and Technology

DSIT: top five providers of hospitality 2023 Q2 to 2024 Q2
Number of times hospitality provided and % of total received

| No | Entity | For <u>ministers</u> | Entity | For <u>senior officials</u> | Entity | For <u>special advisers</u> |
|----|--------------------------------|----------------------|------------------------------------|-----------------------------|--|-----------------------------|
| 1 | Lunch Ltd | 2 2.7% | Royal Society | 8 7.7% | Politico Europe | 6 5.6% |
| 2 | The Crown Estate Commissioners | 2 2.7% | UK Research and Innovation | 4 3.9% | Onward Homes Limited | 6 5.6% |
| 3 | Tech UK | 2 2.7% | Council for Science and Technology | 3 2.9% | TechUK | 6 5.6% |
| 4 | City of London Corporation | 2 2.7% | Baringa Partners | 3 2.9% | All England Lawn Tennis & Croquet Club Limited | 4 3.7% |
| 5 | Founders Forum | 2 2.7% | University of Liverpool | 3 2.9% | YouTube | 4 3.7% |

Department for Business, Energy and Industrial Strategy

BEIS: top five providers of hospitality 2019 Q1 to 2023 Q1
Number of times hospitality provided and % of total received

| No | Entity | For <u>ministers</u> | Entity | For <u>senior officials</u> | Entity | For <u>special advisers</u> |
|----|---------------------------|----------------------|------------------------------------|-----------------------------|---------------------------|-----------------------------|
| 1 | EDF | 7 3% | UK Research and Innovation | 18 3.1% | The Times | 6 6.5% |
| 2 | Saudi Arabian Oil Company | 5 2.1% | Council for Science and Technology | 8 1.4% | Saudi Arabian Oil Company | 5 5.4% |
| 3 | The Spectator | 4 1.7% | Rolls-Royce | 7 1.2% | Flint Global | 4 4.4% |
| 4 | Airbus SE | 4 1.7% | Offshore Energies UK | 7 1.2% | The Sun | 4 4.4% |
| 5 | ADS Group | 3 1.3% | Centre for Science and Policy | 7 1.2% | EDF | 3 3.3% |

HM Treasury

Treasury: top five providers of hospitality 2019 Q1 to 2024 Q2
Number of times hospitality provided and % of total received

| No | Entity | For <u>ministers</u> | Entity | For <u>senior</u> | Entity | For <u>special</u> |
|----|--------|----------------------|--------|-------------------|--------|--------------------|
|----|--------|----------------------|--------|-------------------|--------|--------------------|

| | | | | officials | | advisers | |
|---|----------------------------------|------------|--|-----------------------------------|------------|--------------------------|------------|
| 1 | Lord Mayor of London Corporation | 10 3.9% | | Barclays | 11 7.9% | The Times | 11 5.2% |
| 2 | The City UK | 8 3.1% | | HSBC | 10 7.2% | Sky | 10 4.7% |
| 3 | UK Finance | 8 3.1% | | Confederation of British Industry | 5 3.6% | The Football Association | 9 4.3% |
| 4 | The Spectator | 8 3.1% | | Aviva | 4 2.9% | The Telegraph | 7 3.3% |
| 5 | City of London Corporation | 6 2.3% | | Deloitte | 4 2.9% | The Sun | 6 2.8% |

Cabinet Office (including Number 10)

| Cabinet Office: top five providers of hospitality 2019 Q1 to 2024 Q2 | | | | | | |
|---|---|----------------------|---|-----------------------------|---------------------------------|-----------------------------|
| Number of times hospitality provided and % of total received | | | | | | |
| No | Entity | For <u>ministers</u> | Entity | For <u>senior officials</u> | Entity | For <u>special advisers</u> |
| 1 | News Corporation | 6 5.9% | Amazon | 7 3.8% | Premier League | 27 3.3% |
| 2 | Union of European Football Associations | 3 2.9% | International Business Machines Corporation | 5 2.7% | Lawn Tennis Association | 26 3.1% |
| 3 | Daily Mail | 3 2.9% | Institute for Government | 5 2.7% | The Football Association | 24 2.9% |
| 4 | Daily Telegraph | 3 2.9% | City of London Corporation | 4 2.2% | The Spectator | 21 2.5% |
| 5 | England and Wales Cricket Board | 3 2.9% | Confederation of British Industry | 4 2.2% | England and Wales Cricket Board | 20 2.4% |

Appendix 3: revolving door data

Department for Business and Trade

| DBT: revolving door ACOPA decisions 02/2024-09/2024. Department decisions 02/2023-03/2024 | | | |
|--|--|------------|---|
| Total decisions | 4 | ACOPA | N/A |
| | | Department | 4 decisions for 4 individuals: - Senior officials: 4 |
| Roles with registered lobbyists | 0 | | |
| Sectors | 1 Financial Services / 1 Minerals or Mining / 1 Trade board / 1 Business development (India) | | |

Source for all revolving door tables: decisions published by departments and ACOPA on applications under the Business Appointment Rules

Department for Energy Security and Net Zero

| DESNZ: revolving door ACOPA decisions 02/2024-09/2024. Department decisions 02/2023-06/2024 | | | |
|--|--|------------|---|
| Total decisions | 5 | ACOPA | 1 decision for 1 individual: - Minister: 1 |
| | | Department | 4 decisions for 4 individuals: - Senior officials: 4 |
| Roles with registered lobbyists | 0 | | |
| Sectors | 2 Consulting / 1 Engineering / 1 Marketing / 1 Manufacturing | | |

Department for Science, Innovation and Technology

| DSIT: revolving door ACOPA and department decisions 02/2023-09/2024 | | | |
|--|--|------------|---|
| Total decisions | 12 | ACOPA | 10 decisions for 3 individuals: - Ministers: 10 |
| | | Department | 2 decisions for 2 individuals: - Senior officials: 2 |
| Roles with registered lobbyists | 0 | | |
| Sectors | 1 Research or Development / 1 Software / 1 Financial Services / 1 NGO / 1 Transport / 1 Logistics / 1 Manufacturing / 3 Consulting | | |

Department for Business, Energy and Industrial Strategy

**BEIS: revolving door
ACOPA and department decisions 01/2019-02/2023**

| | | | |
|----------------------------------|--|-------------------|--|
| Total decisions | 101 | ACOPA | 47 decisions for 12 individuals: - Ministers: 38 - Senior officials: 9 |
| | | Department | 54 decisions for 48 individuals: - Senior officials: 54 |
| With registered lobbyists | Total 4: Ministers (2) / senior officials (2) | | |
| Sectors | 1 Agriculture / 1 Health / 1 Industry Body / 1 Manufacturing / 2 Media / 2 Public sector / 2 Lobbying / 2 Aerospace / 2 Regulatory / 2 Environmental / 2 Government / 2 Technology / 3 Intergovernmental Organisation / 3 Local Government / 4 Software / 5 NGO / 5 Think tank / 6 Financial Services / 6 Strategy, Comms, Advisory / 7 Research or development / 11 Education or academia / 11 Energy / 20 Consulting | | |

HM Treasury

**HM Treasury: revolving door
ACOPA decisions 01/2019-09/2024. Department decisions 01/2019-07/2024**

| | | | |
|----------------------------------|---|-------------------|--|
| Total decisions | 52 | ACOPA | 23 decisions for 11 individuals: - Ministers: 12 - Senior officials: 10 - Special advisers: 1 |
| | | Department | 29 decisions for 28 individuals: - Senior officials: 15 - Special advisers: 13 |
| With registered lobbyists | Total 8: special advisers (7) / senior officials (1) | | |
| Sectors | 2 Arts / 1 International organisation / 1 Law firm / 1 Media / 1 Strategy, comms, advisory / 1 Manufacturing / 1 NGO / 1 Government / 1 Local government / 2 Public Sector / 2 Technology / 3 Think tank / 4 Consulting / 4 Education or academia / 4 Energy / 9 Lobbying / 14 Financial services | | |

Cabinet Office

**Cabinet Office: revolving door
ACOPA and department decisions 01/2019-09/2024**

| | | | |
|------------------------|-----|-------------------|--|
| Total decisions | 250 | ACOPA | 99 decisions for 42 individuals: - Senior officials: 58 - Ministers: 33 - Special advisers: 8 |
| | | Department | 151 decisions for 125 individuals: - Senior officials: 55 - Special advisers: 93 |

| | |
|--|---|
| Roles with registered lobbyists | Total 41: special advisers (30) / senior officials (9) / ministers (2) |
| Sectors | 2 Arts / 1 Biotech / 1 Development / 1 Farming / 1 Legal Services / 1 Consumer Goods / 1 Mining / 1 Sports / 1 Industry body / 1 Planning advisory / 1 Politics / 1 Retail / 1 Real estate / 1 Aerospace / 1 Telecoms / 1 Government / 1 Customs brokerage / 1 Foreign government / 1 Logistics / 1 Property developer / 1 Training / 2 Transport / 2 Public sector / 2 Religious foundation / 3 Research / 2 Metals / 2 Private office / 2 Guild / 2 Local government / 2 Manufacturing / 2 Industry body / 2 Software / 4 Health / 3 Defence / 4 Events / 5 Public sector / 6 NGO / 8 Education or academia / 10 Energy / 11 Media / 13 Technology / 16 Financial services / 20 Strategy, comms, advisory / 22 Think tank / 41 Lobbying / 44 Consulting |

Appendix 4: secondments data

Department for Business and Trade

| DBT: inward secondments between 01/01/23-21/10/24 | |
|---|---|
| Inward secondments between 01/01/23-21/10/24 by type | As of October 2024, DBT had 76 inward secondments and another 33 had concluded since it was established in February 2023: 19 were from industry (10 from defence), 1 charity, 7 from universities and 82 from public bodies (of which 74 were from Thurrock Council). |
| Secondments from industry | Babcock International Plc; CSL Group LTD; DAC Beachcroft; General Dynamics; HSBC; Leonardo MW; Maze Long Kesh Development Corporation; M&G; MBDA; Medilink; PELA Systems LTD; QinetiQ; Rolls-Royce |

Source for all secondments tables: responses provided by departments to requests under the Freedom of Information Act

Department for Energy Security and Net Zero

| DESNZ: inward secondments between 01/03/23-24/10/24 | |
|---|--|
| Inward secondments between 01/03/23-24/10/24 by type | As of October 2024, DESNZ had 50 inward secondments and another 59 had concluded since it was established in February 2023: 40 from industry (of which 18 were through Enerqus), 1 from a charity, 1 foreign government, 16 from universities, and 24 from public bodies. DESNZ only provided the names of organisations from which the 59 secondments had been concluded, not details of each secondment. |
| Secondments from industry | Arup; Atkins; Aviso; Breakthrough Energy LLC; Cavendish Nuclear Limited; Enerqus; Fuels Industry UK/Exxon Mobil; Globeleq Africa Limited; Grant Thornton; Jacobs; Kennedy's Solicitors; Lightsource Development Services; Living Places Earth; Mace; Ricardo-AEA; RWE; SGN; UK Petroleum Industry Association |

Department for Science, Innovation and Technology

| DSIT: inward secondments between 01/01/23-10/10/24 | |
|---|---|
| Inward secondments between 01/01/23-10/10/24 by type | As of October 2024, DSIT had 39 inward secondments and another 27 had concluded since it was established in February 2023: 11 from industry, 6 from charities, 29 from universities, 1 from a foreign government, 4 from think tanks and 16 from public bodies. |
| Secondments from industry | CodeCombat; BlueDot Impact; GeoPlace LLP; GovAI; Labcorp; Nexor; Pfizer; Posit; Rethink Priorities; Xidm |

Department for Business, Energy and Industrial Strategy

| BEIS: inward secondments between 01/01/20-13/09/22 | |
|--|--|
|--|--|

| | |
|---|--|
| Inward secondments between 01/01/20-13/09/22 by type | As of September 2022, BEIS had 102 inward secondments, and a further 29 had concluded since the start of that year: 33 were from industry (including 14 through Energun, which runs a secondment programme with the Nuclear Decommissioning Authority) 1 charity, 1 foreign government, 16 from universities and 79 from public bodies (of which 53 were from the National Investigation Service in Thurrock Council), with no details provided for 1. |
| Secondments from industry | Ashurst; BPE Design & Support; Breakthrough Energy; Citi Banking Group; Delta Energy & Environment; Energun; Essar / UKPIA; Frazer-Nash Consulting; Grant Thornton; Intelligent Services; Kymab Ltd; MITIE Energy; Pinsent Mason; Ricardo-AEA; Secantor |

HM Treasury

| Treasury: inward secondments between 01/01/20-01/10/24 | |
|---|---|
| Inward secondments between 01/01/20-01/10/24 by type | Between 2020 and 2022 the Treasury had 88 inward secondments: 12 from industry, 2 from the military, 1 university, 1 Parliament and 72 from public bodies. As of October 2024, the Treasury had 20 inward secondments and 28 had concluded since January 2023: 6 were from industry, 2 from the military, 1 university, 4 from foreign governments and 35 from public bodies. |
| Secondments from industry | Aviva; Bloomberg LP; Brunswick Group; HSBC; Lloyds; Nationwide; Oliver Wyman; PricewaterhouseCoopers; UK Finance; Virgin Money |

Cabinet Office

No information provided in response to requests under the Freedom of Information Act.